
















TOTAL  
UNITS\*

Affordable ..... 3,038 created | 5,225 preserved  
 Workforce ..... 9,271 created  
 Market..... 22,557 created

40,091

Total To Date

	 % Complete	 Target Date	 Status Comments
 <p><b>INITIATIVE 1:</b> Prioritize New Housing In Areas Of Opportunity</p>	85% 	June 30, 2021	GIS mapping and analysis underway
 <p><b>INITIATIVE 2:</b> Amend Current Zoning Ordinance To Facilitate More Housing Options</p>			Affordable housing framework TA was initiated by Planning Commission
<p><b>A: Affordable Housing Incentives</b></p>	75% 	Dec 31, 2021	Multifamily Parking TA approved by City Council on 1/24/24
<p><b>B: Update Zoning Ordinance to Expand Housing Options</b></p>	75% 	Dec 31, 2021	2 of 3 mobile home TAs were approved 2023 Q2 Accessory dwelling units TA was approved by City Council 9/6/23 Strategic density TA was initiated by Planning Commission
<p><b>C: Expand The Walkable Urban Code</b></p>	100% 	March 31, 2021	The WU Code TA (Z-TA-3-19) was approved by City Council on 2/2/22
 <p><b>INITIATIVE 3:</b> Redevelop City-Owned Land With Mixed-Income Housing</p>	100% 	Dec 31, 2020	Council approved set aside plan RFP for 12 Sunnyslope/Village Center parcels was issued on 12/22/23 RFP for 21 parcels at Central and Columbus was issued on 1/29/24
 <p><b>INITIATIVE 4:</b> Enhance Public-Private Partnerships and Increase Financing</p>	100% 	Dec 31, 2020	Ongoing partnerships and Home Matters Arizona and AZ Housing Fund



	% Complete	Target Date	Status Comments
<b>INITIATIVE 5:</b> Building Innovations and Cost-Saving Practices	<b>A: Development Assistance Team Assignment</b> 100%	June 30, 2021	Teams identified
	<b>B: Affordable Housing Advocacy</b> 100%	Ongoing	Continuous advocacy
	<b>C: Reduced Planning and Permitting Fees</b> 30%	June 30, 2022	PRO Housing grant application submitted on 10/27/23 for permitting and fee assistance program
	<b>D: Infrastructure Program</b> 100%	Dec 31, 2021	Pilot program for unanticipated off-site infrastructure launched
	<b>E: Ongoing Research - Cost-Saving Practices</b> 100%	Ongoing	Utilizing ADEQ funds to assist with enviro assessments of HPP parcels for future RFPs
<b>INITIATIVE 6:</b> Increase Affordable Housing Developer Representation	75%	Dec 31, 2020	Revising application for appointment
<b>INITIATIVE 7:</b> Expand Efforts to Preserve Existing Affordable Housing Stock	<b>A: Strategic Acquisitions</b> 100%	Dec 31, 2021	Pilot project: acquisition complete
	<b>B: Implement Community Land Trust Program</b> 100%	June 30, 2021	RFP for \$5 million ARPA funded CLT program awarded by Council on 6/14/23
	<b>C: Implement Landlord Incentives and Resources</b> 100%	June 30, 2021	Of previous \$4 million tranche in ARPA funds allocated, the remaining \$6,000 was disbursed this quarter Of the additional \$2.3M in ARPA funds allocated by City Council on 11/15/23, 43.9% complete
	<b>D: Expand the Rental Rehabilitation Program</b> 100%	June 30, 2021	Full program launched; actively marketed and operationalized 6/30/21
<b>INITIATIVE 8:</b> Support Affordable Housing Legislation	100%	Ongoing	Continued advocacy through city lobbyist; Advocacy partners; tracking Federal/Local housing legislation
<b>INITIATIVE 9:</b> Education Campaign	100%	Dec 31, 2020	Presentations to stakeholder groups; Developing video content for website Engaging with partners on ways to collaborate

\*New units created are based on certificate of occupancy data from October 2019 to present. Preserved units include the following city programs: landlord incentive, rental rehabilitation, rental assistance demonstration and community land trust pilot. Affordable and/or market rate unit counts based on available data from Housing Department projects and Apartment Insights rental rate information.